

Strategic Risk Register Review-Executive Team Output

Thematic risk captured from Social Security Scotland Executive Team

27th April 2020

Dignity, fairness, respect.

Introduction

- The following pages capture the risk themes as discussed with the Executive Team on April 22nd 2020
- The themes will then analysed and brought back to the Executive Team for approval. After this the key people will be identified to work directly with the risk management function in order to fully develop the risks.
- This will form the basis of the new Strategic Risk Register.
- Social Security Scotland's Risk Management Strategy will be updated in due course to reflect this key piece of work and other complimentary work that is happening concurrently (e.g. risk mapping exercise, redefining risk categories and resetting appetite and tolerance).

Clinical Operations- Risk Themes

Paul Knight- Deputy Director of Clinical Operations



Chief Executive-Risk Themes

David Wallace- Chief Executive of Social Security Scotland

Risk Themes

Operations and Local Delivery- Themes

Janet Richardson-Deputy Director for Operations and Local Delivery

Risk Themes

Strategy and Client Experience-Themes

Miriam Craven- Deputy Director Policy and Client Experience

| Risk Themes | | | |
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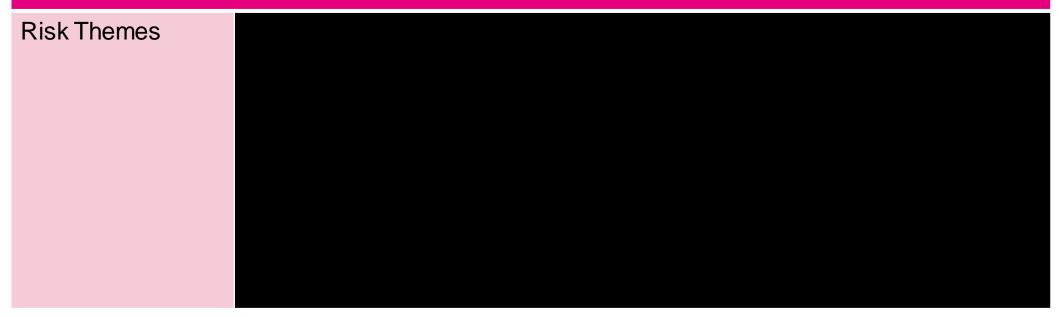
Finance and Corporate Services- Themes

James Wallace- Deputy Director for Finance and Corporate Services

| Risk Themes | | |
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Chief Digital Office-Themes

| Andy McClintock-I | Deputy Director for | Chief Digital Office |
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Conclusion

- These themes are now being clustered together and compared against the current risk register in order to baseline and develop the new risk register.
- The risk management function will begin to determine, from their point of view, who would be best placed to manage the new risks. This discussion will be supported and finalised through the Risk Review Group and the Executive Team's agreement.
- Those risks that cannot be revised will be marked for de-escalation to Divisional Risk logs based on Risk Owner.
- The work begin conducted will be brought together as a paper to be presented at Audit and Assurance committee in May.