

Measuring Our Charter

Are Social Security Scotland and the Scottish Government delivering what Our Charter promised?



Charter Measurement Framework measures for 2024 - 29

What is the Charter Measurement Framework?

This framework is a co-designed list of measures relating to the commitments set out in <u>Our Charter</u>. Every year Social Security Scotland and the Scottish Government publish data on these measures. Previous publications can be found at <u>https://www. socialsecurity.gov.scot/about/socialresearch</u>. The purpose of the framework is to show how Social Security Scotland and the Scottish Government are delivering the commitments. It also helps Social Security Scotland and the Scottish Government to improve what they are doing.

The Charter Measurement Framework (the framework) was co-designed in 2018 and 2019 by the Scottish Government, Social Security Scotland and a diverse group of people with lived experience of the social security system. Our Charter and the Charter Measurement Framework are reviewed every five years. This document outlines the revised list of measures from the first review, which took place in 2024.

What does the Framework measure?

The Framework has four sections that match up with Our Charter. The first three sections are about how Social Security Scotland operates and delivers benefits, so the measures are designed to tell us how the organisation treats clients, if staff are well supported, how the systems are working and how clients are experiencing the systems.

The final section covers Scottish Government commitments which relate to policy making about benefits and what the system should do as a whole. The measures in that section are designed to tell us what is being achieved over the longer term.

How the Framework was developed

There is more information about how the framework was developed in the report <u>http://</u>www.gov.scot/ISBN/9781839602450.

More information about the review of the measures is available here: <u>https://</u> <u>www.socialsecurity.gov.scot/reporting/</u> <u>publications/charter-measurement-</u> <u>framework-update-2024-2029</u>

Reading the Framework

The front page gives an 'at a glance' overview of how Social Security Scotland is performing in each section, presented with a few important pieces of data and information.

Each page of the framework represents a section of Our Charter. Each page is divided into four rows which are read from the top downwards.

Row 1 is the title row which sets out the name of the section of Our Charter, for example, A people's service.

Row 2 is made up of questions that will be answered about that section, for example, 'Are clients experiencing a service that reflects the human rights values as set out in Our Charter when interacting with Social Security Scotland?'.

Row 3 sets out what is the ideal situation we want to achieve, for example, 'Clients receive good service'.

Row 4 will contain data that can be used to answer the question in row 2 and demonstrate whether, or not, the ideals are being achieved.

A People's Service

Social Security Scotland's Service is Person-Centred

Processes That Work

Social Security Scotland involves clients in designing services that are supportive, accessible, simple, quick and flexible

relevant data here

relevant data here



Is Social Security Scotland delivering what the Charter promised?

A Learning System

Social Security Scotland's service evolves in response to the needs and preferences of its clients



relevant data here

relevant data here

A Better Future

The Scottish Government will develop and maintain social security policy so that it is as fair as possible



A people's service



Are clients experiencing a service that reflects the human rights values as set out in Our Charter when interacting with Social Security Scotland?		How well are Social Security Scotland staff delivering the Charter commitments?		Are clients experiencing good service?	
Staff attitudes reflect an understanding of the values of dignity, fairness and respect	Clients do not experience discrimination	Clients find staff knowledgeable	Staff are well trained and supported	Clients' individual needs are met	Social Security Scotland work in partnership with other organisations
 X percentage of clients said they were treated with kindness X percentage of clients said they felt trusted by staff 	5. X percentage of clients said staff did not discriminate against them6. X percentage of clients who experienced	9. X percentage of clients said staff were knowledgeable about the social security system	11. Staff diversity statistics12. X percentage of staff said they had good support from their line manager	20. X percentage of clients said Social Security Scotland supported them in overcoming barriers to using the service	26. X percentage of staff said they knew how to refer clients towards the independent advocacy service
3. X percentage of clients said staff listened to them4. X percentage of clients said they felt staff did all	 chents who experienced discrimination said they felt able to challenge it 7. X percentage of clients who felt discriminated against that did challenge 	10. Positive and negative (if any) examples from clients of when staff were knowledgeable about social security or when they did not have the right knowledge to help them	 13. X percentage of staff said they were confident that they could deliver a service without discrimination 14. X percentage of staff said they understand client needs 	 21. X percentage of clients said that they could access information in a format that was accessible to them 22. X percentage of clients said they had an appropriate choice in how they communicated with Social Security Scotland 23. X percentage of clients said they had an appropriate choice of how Social Security Scotland communicated with them 24. X percentage of clients who had an appointment with Social Security Scotland said it was at a time and place that suited them 25. Examples of positive and negative (if any) experiences of how clients were enabled to use Social Security Scotland's service and suggestions for improvement 	27. X percentage of staff said they knew how to provide clients with information about a range of organisations and services
they could to make them feel comfortable	uld to make them feel that discrimination		 15. X percentage of staff said they get the information they need to do their job well 16. X percentage of staff said they had the tools they needed to do their job well 		that can provide support 28. X percentage of clients who had been in contact with a staff member had been told about other organisations, services or sources of additional help
			17. Examples of training or support that helped staff meet clients' diverse needs		29. X percentage of clients who had been in contact with a staff member had been provided with information about other benefits they might be entitled to 30. Positive and negative (if any) feedback from organisations who work with client groups on how they think the service or partnership is working
			18. Examples of learning packages delivered to staff that are informed by clients and the organisations that		
			represent them 19. Examples of where staff feel they would benefit from more training or support. If examples of staff requiring more training in equality and diversity issues are found in the research, this will be included in the reporting		

Processes that work



Do processes work?				How is the consultation process for benefits for disabled people (and people with health conditions) working for clients?
Clients are supported when they make an application	Clients are kept updated and given information about what will happen and why	Clients receive clear and accurate decisions and receive the right amount, on time	Clients feel able to challenge decisions and are supported to do so	The consultation process for benefits for disabled people (and people with health conditions) minimises stress for clients
 31. Positive and negative (if any) examples from clients of support provided by staff to make an application or where more support was needed 32. X percentage of clients said that the application process was clear 	34. Positive and negative (if any) examples of clients' experiences of receiving information about the	38. X percentage of clients said they thought the decision was accurate from the first time	42. X percentage of clients who disagreed with a decision said they felt able to challenge it	45. X percentage of clients who had a consultation for a disability benefit understood why the consultation was needed
				46. X percentage of clients who had a consultation for a disability benefit said that it was carried out by a health and social care practitioner who understood their condition and the impact it has on them
	progress of their application 35. Average call waiting	39. X percentage of re-determinations and	43. X percentage of staff said they knew enough about the re-determinations and appeals processes to explain them clearly to	
	times	appeals are upheld		47. Positive and negative (if any) examples of clients' experiences of the consultation process and how their wellbeing was prioritised
	36. Application processing times	40. X percentage of clients said the decision was explained so that they understood it		
33. X percentage of clients said that the application form asked only relevant questions	37. X percentage of clients said their application or enquiry was handled within a reasonable time frame		clients 44. Examples of why clients	
		41. X percentage of clients said they were paid the	challenged or did not challenge a decision and their experience of the	
		correct amount from the first time	re-determination process	

A learning system



How is Social Security Scotland involving clients?	To what extent is Social Security Scotland a learning organisation?		
Clients are involved in all areas of Social Security Scotland	Clients and organisations that work with them see Social Security Scotland as a trustworthy organisation	Social Security Scotland uses feedback to improve performance	
48. Qualitative evidence on client involvement in testing processes 50. Qualitative evidence on client involvement in understanding and measuring how the service is working	51. X percentage of clients said Social Security Scotland was an open and honest organisation 52. Examples of feedback from partner organisations on whether Social Security Scotland was open and honest	 53. Examples of feedback from partner organisations on how Social Security Scotland responds to feedback and complaints 54. Examples of acknowledgment of mistakes 55. X percentage of staff said they would speak up if they saw issues in Social Security Scotland 56. Examples of action taken by Social Security Scotland to enhance partnership working 57. Examples of how lessons learnt are used to improve the service 	

A better future



Did we have effective processes of policy making?	Did benefits make a difference?	Did the Government promote social security positively?
Policy making shows the Social Security Principles at work and fits well with other policies	Government uses social security powers to contribute to tackling poverty	Social security is promoted as a human right, including challenging myths and stigma and talking positively about those who use it
58. Report of policy activities and intentions, drawn up and reviewed with feedback from stakeholders - formal advisory groups and independent organisations	61. Equality Budget statement and Fairer Scotland Assessment62. Evaluation programme drawing on both the experience of those receiving benefits and wider analysis about the impact	65. Report of policy activities and intentions, drawn up and reviewed with feedback from stakeholders – formal advisory groups and independent organisations. Evidence from policy
59. Reports of experience panels, clients surveys and co-production of the Charter	of payments in contributing towards tackling poverty and inequalities	evaluations on clients' experiences of accessing and using social security and wider analysis of public attitudes
60. Equality, Children's Rights and Wellbeing, and Fairer Scotland Impact Assessments for the Social Security Act and individual benefits	63. Report on government activity drawn up and reviewed with feedback from stakeholders – formal advisory groups and independent organisations, including benefit levels and uprating, and any new benefits being created	
	64. Estimated take-up reported under the Social Security Act. Evidence on the effectiveness of take-up activities implemented in the Benefit Take-up Strategy	



Follow Social Security Scotland



How to contact us

- Call us free on: 0800 182 2222
- Text Relay Service: 18001 +0300 244 4000 (for the hard of hearing)



British Sign Language users: contactscotland-bsl.org

(Webchat: chat.socialsecurity.gov.scot

This document can be provided in audio, Braille, large print, Easy Read or alternative languages call us on 0800 182 2222.

socialsecurity.gov.scot

ISBN: 978-83601-828-5

© Crown copyright 2024



Scottish Government Riaghaltas na h-Alba gov.scot