2025	Day	Title	Туре	Sponsor	Location
		Welcome and Conflicts of Interest	Standing Item	Chris Creegan	
June		Previous Minutes and Actions	Standing Item	Chris Creegan	
			, and the second	David Wallace /	
	17	Chief Executive and Chief Operating Officer Update	Standing Item	Miriam Craven	
		Performance & Service Delivery Update	Standing Item	Karyn Dunning /	High Street, Glasgov
				Gayle Devlin /	
				Ally MacPhail	
		Digital Maturity Assessment -overview of findings	Substantive	Andy McClintock	
		Human Resources Report (Bi-annual - 6 month review)	Substantive	Ally MacPhail	
		People Survey - Follow up actions	Substantive	Ally MacPhail	
		Register of Compliance	Below the Line - Any other	Ally MacPhail	
			business	•	
		Audit and Assurance Committee Minutes (May 2025)	Below the Line - Any other	Russell Frith	
		0 110 110 115 115 115 115 115 115 115 11	business		
		Social Security Scotland Error and Debt, and Counter Fraud	Below the Line - any other business	Stephanie Devenny	
		Report (Quarterly)			
		Forward Planner 2025	Below the Line - any other business	Ally MacPhail	
			240000		L
June	17	Artificial Intelligence / Intelligent Automation	Deep Dive	Andy McClintock	High Street, Glasgo
Julie	"	Artificial intelligence / intelligent Automation	Deep Dive	Andy Wicelintock	riigii Street, Glasgo
		W.L. 10 ***	O. II .	01 : 6	
		Welcome and Conflicts of Interest	Standing Item	Chris Creegan	
		Previous Minutes and Actions	Standing Item	Chris Creegan	Agnes Husband Hou Dundee
	19	Chief Executive and Chief Operating Officer Update	Standing Item	David Wallace / Miriam Craven	
		Performance & Service Delivery Update	Standing Item	Karyn Dunning / Gayle Devlin /	
		1 chomianoe a dervice belivery opuale	Clanding item	Ally MacPhail	
August		Future Operating Model Update	Substantive	Ally MacPhail	
		Finance Report (Quarterly)	Substantive	Stephanie Devenny	
		Adult Disability Payment Full Report	Substantive	David Wallace	
		, , , , , ,	Below the Line - Any other		
		Freedom of Information Performance Update (Quarterly)	business	Ally MacPhail	
		Forward Planner 2025	Below the Line - any other	Ally MacPhail	
		i orward Franner 2025	business	Ally Waci Hall	
		Walanza and Conflicts of Interest	Standing Item	Chris Creegan	
	30	Welcome and Conflicts of Interest Previous Minutes and Actions	Standing Item	Chris Creegan	High Street, Glasgo
September				David Wallace /	
		Chief Executive and Chief Operating Officer Update	Standing Item	Miriam Craven	
				Karyn Dunning /	
		Performance & Service Delivery Update	Standing Item	Gayle Devlin /	
				Ally MacPhail	
		Cyber Security (Annual Report)	Substantive	Andy McClintock	
		Programme Closure activities and a Spring Gateway Review	Substantive	Leanne Carson	
		Stakeholder Engagement	Substantive	Miriam Craven	
		Audit and Assurance Committee Minutes (August 2025)	Below the Line - Any other	Russell Frith	
		, , ,	business		
		Procurement Annual Report	Below the Line - Any other business	Stephanie Devenny	
			Below the Line - any other		
		Forward Planner 2025	business	Ally MacPhail	
		Welcome and Conflicts of Interest	Standing Item	Chris Creegan	
		Previous Minutes and Actions	Standing Item	Chris Creegan	
		Chief Executive and Chief Operating Officer Update	Standing Item	David Wallace /	
	18			Miriam Craven Karyn Dunning /	
		Performance & Service Delivery Update	Standing Item	Gayle Devlin /	
			- 12.10.119 1.0111	Ally MacPhail	
		Human Resources Report (Bi-annual - 6 month review)	Substantive	Ally MacPhail	
		Business Planning 2025-2026	Substantive	Ally MacPhail	1
November		Procurement - Risks, Issues and Challenges	Substantive	Stephanie Devenny	Agnes Husband Hous Dundee
		Client Services Delivery - Preparations for winter delivery items	Substantive	Gayle Devlin /	
		· · ·		Karyn Dunning	
		Social Security Scotland Error and Debt, and Counter Fraud Report (Quarterly)	Below the Line - any other business	Stephanie Devenny	
		• • • • • • • • • • • • • • • • • • • •	Below the Line - any other		
		Annual Report and Accounts	business	David Wallace	
			Below the Line - Any other	Russell Frith	
		Audit and Acquirance Committee Minutes (Ostalism 2007)	Delow the Line - Any other		
		Audit and Assurance Committee Minutes (October 2025)	business	Nussell I IIIII	
		, ,	_		
		Audit and Assurance Committee Minutes (October 2025) Forward Planner 2026	business	Ally MacPhail	
		, ,	business Below the Line - any other		
lovember	18	, ,	business Below the Line - any other		•
lovember	18	Forward Planner 2026	business Below the Line - any other business	Ally MacPhail	Agnes Husband Hou Dundee