

2025	Day	Title	Type	Sponsor	Location
April	29	Welcome and Conflicts of Interest	Standing Item	Chris Creegan	Agnes Husband House, Dundee
		Previous Minutes and Actions	Standing Item	Chris Creegan	
		Chief Executive and Chief Operating Officer Update	Standing Item	David Wallace / Miriam Craven	
		Performance & Service Delivery Update	Standing Item	Karyn Dunning / Gayle Devlin / Ally MacPhail	
		Finance Budget Allocation	Substantive	Stephanie Devenny	
		Digital Maturity Assessment	Substantive	Andy McClintock	
		Payment Services to Clients	Substantive	Andy McClintock	
		Future Operating Model Governance	Substantive	Ally MacPhail	
		Freedom of Information Performance Update (Quarterly)	Below the Line - Any other business	Ally MacPhail	
		Forward Planner 2025	Below the Line - any other business	Ally MacPhail	
April	29	Redeterminations and Appeals	Deep Dive	Gayle Devlin	Agnes Husband House, Dundee
June	17	Welcome and Conflicts of Interest	Standing Item	Chris Creegan	High Street, Glasgow
		Previous Minutes and Actions	Standing Item	Chris Creegan	
		Chief Executive and Chief Operating Officer Update	Standing Item	David Wallace / Miriam Craven	
		Performance & Service Delivery Update	Standing Item	Karyn Dunning / Gayle Devlin / Ally MacPhail	
		Human Resources Report (Bi-annual - 6 month review)	Substantive	Ally MacPhail	
		Net Zero Strategy	Substantive	Ally MacPhail	
		People Survey - Follow up actions	Substantive	Ally MacPhail	
		Register of Compliance	Below the Line - Any other business	Ally MacPhail	
		Audit and Assurance Committee Minutes (May 2025)	Below the Line - Any other business	Russell Frith	
		Social Security Scotland Error and Debt, and Counter Fraud Report (Quarterly)	Below the Line - any other business	Stephanie Devenny	
		Forward Planner 2025	Below the Line - any other business	Ally MacPhail	
June	17	Artificial Intelligence / Intelligent Automation	Deep Dive	Andy McClintock	High Street, Glasgow
August	19	Welcome and Conflicts of Interest	Standing Item	Chris Creegan	Agnes Husband House, Dundee
		Previous Minutes and Actions	Standing Item	Chris Creegan	
		Chief Executive and Chief Operating Officer Update	Standing Item	David Wallace / Miriam Craven	
		Performance & Service Delivery Update	Standing Item	Karyn Dunning / Gayle Devlin / Ally MacPhail	
		Future Operating Model Update	Substantive	Ally MacPhail	
		Finance Report (Quarterly)	Substantive	Stephanie Devenny	
		Adult Disability Payment Full Report	Substantive	David Wallace	
		Freedom of Information Performance Update (Quarterly)	Below the Line - Any other business	Ally MacPhail	
		Forward Planner 2025	Below the Line - any other business	Ally MacPhail	
September	30	Welcome and Conflicts of Interest	Standing Item	Chris Creegan	High Street, Glasgow
		Previous Minutes and Actions	Standing Item	Chris Creegan	
		Chief Executive and Chief Operating Officer Update	Standing Item	David Wallace / Miriam Craven	
		Performance & Service Delivery Update	Standing Item	Karyn Dunning / Gayle Devlin / Ally MacPhail	
		Cyber Security (Annual Report)	Substantive	Andy McClintock	
		Programme Closure activities and a Spring Gateway Review	Substantive	Leanne Carson	
		Stakeholder Engagement	Substantive	Miriam Craven	
		Audit and Assurance Committee Minutes (August 2025)	Below the Line - Any other business	Russell Frith	
		Procurement Annual Report	Below the Line - Any other business	Stephanie Devenny	
		Forward Planner 2025	Below the Line - any other business	Ally MacPhail	
November	18	Welcome and Conflicts of Interest	Standing Item	Chris Creegan	Agnes Husband House, Dundee
		Previous Minutes and Actions	Standing Item	Chris Creegan	
		Chief Executive and Chief Operating Officer Update	Standing Item	David Wallace / Miriam Craven	
		Performance & Service Delivery Update	Standing Item	Karyn Dunning / Gayle Devlin / Ally MacPhail	
		Human Resources Report (Bi-annual - 6 month review)	Substantive	Ally MacPhail	
		Business Planning 2025-2026	Substantive	Ally MacPhail	
		Procurement - Risks, Issues and Challenges	Substantive	Stephanie Devenny	
		Client Services Delivery - Preparations for winter delivery items	Substantive	Gayle Devlin / Karyn Dunning	
		Social Security Scotland Error and Debt, and Counter Fraud Report (Quarterly)	Below the Line - any other business	Stephanie Devenny	
		Annual Report and Accounts	Below the Line - any other business	David Wallace	
		Audit and Assurance Committee Minutes (October 2025)	Below the Line - Any other business	Russell Frith	
		Forward Planner 2026	Below the Line - any other business	Ally MacPhail	
November	18	Collective Board Engagement	Deep Dive	Governance Team	Agnes Husband House, Dundee
No Meetings in December					